

The Legal 500: Employment and Labour Law Country Comparative Guide 2023 – Turkey Chapter

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1. Does an employer need a reason to lawfully terminate an employment relationship? If so, state what reasons are lawful in your jurisdiction?

The ways of the employer's right to lawfully terminate an employment relationship are divided into two categories. In any case, the employer is required to have a reason in order to lawfully terminate an employment relationship.

A. Termination with a just cause is regulated under Article 25 of the Employment Law and allows employer to immediately terminate an employment agreement prior to its natural expiration and without a notice to the employee:

i. Health

- If an employee becomes ill or becomes disabled purposely or negligently, or due to drug or alcohol addiction, and fails to come to work for three successive days or more than five working days in a month.
- If the Health Committee determines that the employee suffers from a harmful and incurable disease.

Employer can only terminate the agreement after the legal notice periods have been exceeded by six weeks for illnesses other than the first subparagraph above such as accidents, pregnancies, and childbirth,

ii. Morality, Goodwill and Similar Violations

- If an employee misleads the employer at time of agreement by presenting false qualifications or possession of required skills or abilities essential to work contemplated by the agreement, or generally provides false information,
- If an employee speaks or acts against or harms the reputation of the employer or a member of employer's family or makes false and demeaning assertions or accusations against the employer,
- If an employee sexually harasses a co-worker,
- If an employee bullies the employer or its family member, or co-worker, or comes to work inebriated or under the influence of illegal drugs, or uses alcohol or illegal drugs in the workplace during work hours,
- If an employee breaches trust, commits theft, or discloses commercial secrets,
- If an employee commits an offense in the workplace that is punishable by imprisonment for at least seven days and cannot be postponed.

- If an employee fails to come to work over two consecutive days, or twice in one month on first workday immediately following a rest day, or three working days in a month, without the employer's permission or a valid excuse,
- If an employee fails to comply with warnings regarding performance,
- If an employee willfully or negligently endangers co-workers, or damages machinery, equipment, or other property or materials whether it belongs to the employer or not, and if the damages cannot be remediated with the payment of the offending employee's salary of thirty (30) days.

iii. Force Majeure

Suspension of work at the workplace for more than one week due to force majeure.

iv. If the employee is absent due to incarceration for a duration in excess of applicable notice periods.

Regardless of the term, the employer can terminate the employment agreement immediately with just cause. Grounds for termination with just cause are limited to those set forth in the Employment Law.

Notice of termination for just cause must clearly state the cause and the decision to terminate immediately. In any subsequent litigation the burden of proof of just cause is on the terminating party.

The right to terminate an employment agreement with just cause must be exercised within 6 working days of the date of discovery of just cause, or within 1 year following the date of an incident that gives rise to just cause.

The employer will be obligated to pay severance to the employee except where termination is due to immorality or principles of goodwill. In cases where the employee acts immorally or against the principles of goodwill, the employer will not be under the obligation to pay severance. If the employer fails to prove just cause for termination, then employee will be additionally entitled to receive notice pay.

B. Termination with valid reason is regulated under Articles 17 and 18 of the Employment Law. In principle, if the employment agreement is terminated based on a valid reason, all of the following conditions need to be satisfied so as the employee can benefit from job security provisions:

- There should be over 30 employees in the workplace,
- Employment term of the employee should last for at least 6 months,
- Employee should not be employer's representative.

Regarding the condition about 30-employees, it should be stated that, in practice, if the same employer has several workplaces, the court may take into consideration the whole number of employees in all workplaces, even if the employees work in workplaces which are in separate locations. Regarding employers who have other workplaces in foreign countries, the court may have a tendency to take into consideration the number of employees in foreign countries.

Job security provisions apply to employment agreements with indefinite periods; and the employee can initiate a re-employment claim by disputing the validity of the cause for termination. If the employee wins the re-employment lawsuit, he/she must be re-instated by the employer; otherwise, the employer must pay employee in an amount equal to wages of not less than 4 and not more than 8 months. Additionally, the employer must pay employee 4 months' wages for the time during which employee was out of work due to

wrongful termination. In other words, if the employee wins the re-employment lawsuit, the employer will be required to pay an amount between 8-12 months' salary to the employee.

Furthermore, employees can also claim, in any case, severance and notice payments and other employment rights such as overtimes, unused annual paid leaves, bonuses (if any) and unpaid salaries if their employment agreements are terminated by their employers.

2. What, if any, additional considerations apply if large numbers of dismissals (redundancies) are planned? How many employees need to be affected for the additional considerations to apply?

Collective redundancy rules may be applicable as per Article 29 of the Employment Law depending on the number of employees to be laid off and the relevant time period. Accordingly, in order for collective redundancy obligations to apply, the below-mentioned number of employees should be laid off within one month:

- i. 10 or more employees in workplaces where 20-100 employees are employed;
- ii. 10% or more of employees in workplaces where 101-300 employees are employed;
- iii. 30 or more employees in workplaces where 300+ employees are employed

The termination of agreements must be based on a valid reason (e.g. economic, technological, structural or similar requirements of the establishment, the workplace or the business). Moreover, the redundancy process involves additional procedures. An employer who intends for the collective redundancy must notify i) union representatives, ii) the relevant regional directorate of the Ministry of Labour and iii) Turkish Employment Organization (=İşkur) at least 30 days in advance of termination. This notification must include i) the reasons of the collective redundancy, ii) the number of redundant employees and their categories and iii) the time period in which collective redundancy will take place. Employees subject to dismissal should also be notified. Further to the completion of the above-mentioned 30-day period, the employer may choose to terminate the employment agreement immediately by paying in lieu of notice or prefer the employees to work for the duration of their notice periods.

Upon notifications, the employer must consult the union representatives and discuss the options to prevent redundancy and to minimize the adverse impacts of such redundancy. At the end of the consultations, minutes of this meeting confirming that the consultations have been held should be issued.

3. What, if any, additional considerations apply if a worker's employment is terminated in the context of a business sale?

The employees are protected against termination due to a business sale. As per Article 6 of the Employment Law, transfer of business or a part of business or workplace does not constitute a valid reason for termination of employment under Turkish law, except for economic and technological grounds or if the organizational changes of the transferor or the transferee employer require the termination of employment.

4. What, if any, is the minimum notice period to terminate employment? Are there any categories of employee who typically have a contractual notice entitlement in excess of the minimum period?

Both employers and employees are required to give specified notification periods prior to the termination of indefinite term employment agreements. The statutory notice periods in accordance with the employees' length of service are as follows:

- 2 weeks if the employment duration is less than 6 months;
- 4 weeks if the employment duration is 6 months to 1,5 years;
- 6 weeks if the employment duration is less than 1,5 to 3 years;
- 8 weeks if the employment duration is more than 3 years.

These are the minimum notice periods stated within the Employment Code and such periods may be increased by the parties' through the employment agreement. Also, the employer must allow the employee at least 2 hours per day to search for a new job during the notice period without making any deductions from the employee's salary. The employee may aggregate these hours and, for example, take a full day off rather than having to take it on a daily basis. However, this should be determined by the parties at the beginning of the notice period.

5. Is it possible to pay monies out to a worker to end the employment relationship instead of giving notice?

The employer has an optional right; it may either fully pay in lieu of notice and terminate the employment agreement immediately or allow the employee to fully work until the end of the notice period and pay his salary during such period.

6. Can an employer require a worker to be on garden leave, that is, continue to employ and pay a worker during his notice period but require him to stay at home and not participate in any work?

Garden leave is not a recognized concept under Turkish law. Therefore, an employer can put an employee in a leave while paying his/her salary, if such employee accepts to be put on a leave. On the other hand, considering that working is not just an obligation but also a right protected under Turkish Constitution, the employee may claim that he/she wants to work and due to employer's violation of such right of the employee may terminate his/her employment agreement based on just cause and demand severance payment from the employer. (See Question 17)

7. Does an employer have to follow a prescribed procedure to achieve an effective termination of the employment relationship? If yes, describe the requirements of that procedure or procedures.

If the termination is based on just cause, such as the employee's immoral acts or acts against goodwill mentioned under Article 25 of the Employment Law, the termination notice should be made in writing. However, there is no need to obtain a written defence from the employee if the employment agreement is to be terminated by the employer based on just cause.

According to Article 19 of the Employment Law, if the termination is to be made with a valid reason, and not based on just cause, the termination notice should be made in writing and the reason of the termination should be clearly and precisely stated. If the termination is based on a reason arising from the employee's behaviour, the employer should notify the employee of the allegations against him/her and request the

employee's written defence about the allegations prior to the termination. Additionally, the termination of an employee is subject to the ultima ratio principle. In this regard, the employer must objectively try other precautionary measures before terminating an employment agreement, and if such measures do not produce effective result, only then the employment agreement can be terminated.

8. If the employer does not follow any prescribed procedure as described in response to question 7, what are the consequences for the employer?

Depending on the particulars of the case, the termination of the employment agreement may be deemed null and void; or the termination may be deemed unlawful. Both of these options would result in negative monetary consequences for the employer as the employee may claim severance and notice payments, as well as other employment receivables. If the employee files a re-employment lawsuit and if the court accepts the employee's claims, the employer would be under the obligation to either re-employ the employee in his/her previous position or pay a monetary amount between 8-12 months' salary to the employee.

9. How, if at all, are collective agreements relevant to the termination of employment?

A collective employment agreement may include provisions which limit the employer's right to dismiss individual employees, increase the notice periods, and grant additional rights to employees regarding dismissals. However, the employer cannot terminate an employment agreement solely because an employee is a member of a union. Otherwise, such employer will be under the obligation to pay administrative fines.

Furthermore, as per Article 24 of the Law on Trade Unions and Collective Bargaining Agreements, union representatives that are determined under collective agreements, cannot be dismissed by the employer without a just cause. The employer must also provide the just cause for termination clearly and in writing.

10. Does the employer have to obtain the permission of or inform a third party (e.g. local labour authorities or court) before being able to validly terminate the employment relationship? If yes, what are the sanctions for breach of this requirement?

Principally, the employer does not have to obtain the permission of or inform a third party before being able to validly terminate the employment relationship. However, as explained under question number 4, if the employer is to terminate a large number of employment agreements which constitutes as a collective redundancy, the employer must inform local labour authorities.

11. What protection from discrimination or harassment are workers entitled to in respect of the termination of employment?

Firstly, it should be mentioned that Turkey is a party to multiple International Labour Organization ("ILO") agreements concerning discrimination, including:

- Equal Remuneration Convention dated 1951 and numbered 100,

- Discrimination (Employment and Occupation) Convention dated 1958 and numbered 111,
- Equality of Treatment (Social Security) Convention dated 1962 and numbered 118 and
- Minimum Age Convention dated 1973 and numbered 138.

Additionally, as per Article 5 of the Employment Code, employers cannot discriminate employees based on their language, race, colour, gender, disability, political opinion, belief, religion, or any other reason. Employers should comply with the principle of equal treatment of employees performing substantially similar work, of equal skill and seniority. Otherwise, the employee will be entitled to claim compensation for discrimination and the rights he/she has been deprived of.

Furthermore, the employer is required to provide protection to its employees from discrimination and harassment which may be performed by other employees. To give an example, if an employee engages in the mobbing of another employee, the victim may initiate a lawsuit against the employer.

Similarly, there are also regulations that protect child workers. It is not possible to terminate the agreement in a way that does not comply with the following prohibitions: the prohibition of employing children under a certain age, prohibition of employing children to work under the ground or underwater; or at night, prohibition of employing children to work more than a certain period of time, prohibition on giving child workers less than 20 days of annual leave.

There are also regulations protecting female employees that aim to achieve gender equality. Female employees not coming to the workplace during periods when it is legally prohibited to employ them such as, marital status, family obligations, pregnancy, childbirth, and maternity does not constitute a valid reason for termination of the employment agreement.

12. What are the possible consequences for the employer if a worker has suffered discrimination or harassment in the context of termination of employment?

If the employer acts in violation of the equal treatment principle explained under question number 13, the employee will be entitled to claim compensation for up to 4 months of his/her salary and also request the rights and/or salaries he/she has been deprived of due to the unequal treatment.

An administrative fine will be imposed upon the employer or employer's proxy who employs the female employee in violation of the protective provisions or the child in violation of the legal prohibitions. Also, the termination will not be valid as it does not constitute a rightful termination according to Turkish law.

13. Are any categories of worker (for example, fixed-term workers or workers on family leave) entitled to specific protection, other than protection from discrimination or harassment, on the termination of employment?

As per Article 24 of the Law on Trade Unions and Collective Bargaining Agreements, union representatives cannot be dismissed by the employer without just cause. The employer must also provide the grounds for termination clearly and in written form. (Please also see Question 11)

Additionally, employees cannot be dismissed solely because they are members of a union.

Furthermore, principally, the employer cannot terminate the employment agreement of an employee who is on a medical leave. However, such employee can be subject to dismissal if he/she has performed actions which leads to termination with a just cause.

In addition to the above, if an employee cannot benefit from job security provisions which have been explained under Question 3-B, such employee shall be entitled to claim compensation for bad faith. In this regard, the employee would be under the obligation to prove that the employer has terminated the employment agreement in bad faith, and if the court decides in favour of the employee, the employer will be under the obligation to pay 3 times the notice payment.

14. Are workers who have made disclosures in the public interest (whistleblowers) entitled to any special protection from termination of employment?

There is no specific regulation for protection of whistle-blowers in Turkey. However, certain provisions in various laws and sub-legislation applies to whistleblowing including those listed below:

- The Constitution of the Republic of Turkey
- Civil Code, Law No. 4721 (as amended)
- Criminal Code, Law No. 5237
- Turkish Code of Obligations No. 6098
- Employment Law No. 4857
- Turkish Data Protection Law numbered 6698
- Witness Protection Law No. 5726
- Regulation on Deletion, Destruction and Anonymisation of Personal Data No. 30224
- Code of Criminal Procedure, Law No. 5271

Additionally, with regards to the whistleblower protection, Turkey is a party to all international anti-corruption conventions, such as:

- United Nations (UN) Convention against Corruption
- The International Labour Organisation's Termination of the Employment Convention No. C158.

In accordance with Article 18/3-c of the Employment Law, if an employee submits a complaint against his/her employer to administrative or legal authorities concerning his/her legal or contractual obligations, the employer cannot terminate the employment agreement of such employee. This provision provides a protection for whistleblowers, solely against their employers. However, other regulations and general rules still apply to all whistleblowing procedures.

15. In the event of financial difficulties, can an employer lawfully terminate an employee's contract of employment and offer re-engagement on new less favourable terms?

The employer can terminate the employment agreement lawfully by making severance payment and offer the same position to the relevant employee on new less favourable terms. If the employee agrees to new terms, the employment agreement will be valid. However, if the employee does not accept the new terms, such employee has the right to file a re-employment lawsuit against the employer and demand to be re-instated back to his/her previous position on the previous terms.

Furthermore, if the employer wishes to change the employment conditions to the detriment of the employee, this process can be carried out without having to terminate the employment agreement. Article 22 of the Employment Law numbered 4857 states that, employment conditions arising out of an employment agreement, internal regulations, or workplace practices cannot be changed without a prior written notice which is to be given to the employees. In this regard, employees must be notified in writing and asked to respond within 6 business days, whether or not they object to the changes. Otherwise, employees will be deemed to have not accepted such changes. The changes cannot be applied to employees who have not provided their written approvals.

16. What, if any, risks are associated with the use of artificial intelligence in an employer's recruitment or termination decisions?

Solely relying on artificial intelligence in making decisions regarding recruitment and termination of employees may bring certain risks. In terms of ethics, it should be ensured that the artificial intelligence is developed correctly and is not biased.

Firstly, recruiting employees based on the decision of an artificial intelligence may bring general risks such as hiring an inefficient employee and/or an employee with bad behaviour.

Terminating an employment agreement based on an artificial intelligence's decision may bring general risks as well as employment-related risks. The employee may be dismissed without any just cause or a valid reason, which would lead to lawsuits regarding severance claims and re-employment. The potential outcomes of such lawsuits have been explained under Question 1-B above.

In addition, from the perspective of data protection, since there will be data sharing with artificial intelligence and this data will feed artificial intelligence, the employer as data controller will be deemed to have processed the data for purposes other than the original purpose, since the candidate's data will feed the artificial intelligence. In order to include artificial intelligence in the candidate selection process, it is essential that the privacy notice to be provided to the candidate is written accordingly and the candidate's explicit consent is obtained; because if the artificial intelligence is based on machine learning, it will not be possible to delete the data included in the artificial intelligence.

17. What financial compensation is required under law or custom to terminate the employment relationship? How is such compensation calculated?

If the employer terminates the employment agreement with just cause based on the reasons stated in Article 25/II of the Employment Law (immoral acts and acts against goodwill) or if the employee terminates the employment agreement without any just cause, the employer will not be under the obligation to pay severance. However, in the event that the employee terminates his/her employment agreement with just

cause, his/her severance payment must be made. In the event of resignation due to military service and retirement, and resignation of the women employees within one year after getting married, severance payment should be made. If the employee dies, the severance payment shall be made to the heritor of the employee.

Severance payments must be calculated based on the employee's latest full gross salary. The full gross salary includes the monetary equivalent of all additional payments and services provided by the employer such as transportation allowances, meal salaries, health / life insurance costs etc. The full gross salary will not include payments / services which have never been provided by the employer. There is a certain statutory cap on severance payments, which is updated each year.

The employee has the right to demand the wage until the end of the notice from the employer who notifies the termination of the employment agreement without complying with the notice requirement. Likewise, the employer has the right to demand compensation from the employee who left work without complying with the notice precedent, equal to the wage until the end of the notice.

In order to calculate the notice pay; the last gross wage of the employee is determined. This gross wage is calculated on a weekly basis, and it is multiplied by the notice period. Income and stamp tax are deducted from the calculated amount.

The employer must also pay all of the employment receivables such as overtime, remaining annual leave right etc. regardless of the termination reason.

Please also see our explanations under Question 1-B concerning job security provisions and the employee's right to file a re-employment lawsuit.

18. Can an employer reach agreement with a worker on the termination of employment in which the employee validly waives his rights in return for a payment? If yes, describe any limitations that apply, including in respect of non-disclosure or confidentiality clauses.

Even though there is no regulation under Turkish law on the mutual termination of employment, such mutual termination agreements are deemed valid by Turkish Court of Appeals under certain conditions. Principally, if the employment agreement is to be terminated through a mutual termination agreement, the employer must pay a "reasonable benefit" which is a minimum of 4 months' salary, in addition to the severance payment. The employer should also provide the payment of remaining employment receivables such as unpaid salary amount as of termination date, overtime payments and unused annual leave payments. It is possible to include non-disclosure or confidentiality clauses under such agreements.

A mutual termination agreement also prevents the employee's potential claims related to the termination such as severance payment, notice payment, re-employment lawsuit etc.

19. Is it possible to restrict a worker from working for competitors after the termination of employment? If yes, describe any relevant requirements or limitations.

During the term of employment, the employee is under the obligation to act in accordance with the loyalty and care principles as per Article 396 of the Turkish Code of Obligations. It is also possible to restrict an employee from working for competitors after the termination of employment. Non-competition obligation is regulated under the Article of 444-447 of the Turkish Code of Obligations. If the employer wants the non-compete obligation to continue after the termination of the employment, the employer should either insert a condition in the employment agreement or execute a separate non-compete agreement. The scope of non-compete obligation is explained in the Article of 444 of the Turkish Code of Obligations. It is valid only if the use of the information about the client network, production secrets or the employer's work will cause significant harm to the employer. However according to the Article 445 of the Turkish Code of Obligations, the validity and scope of non-compete obligation should be interpreted in favor of the employee. The non-competition clause cannot include restrictions that unfairly effect the employee's economic future in a negative way. Moreover, duration of the non-compete obligation cannot exceed two years, except for special circumstances and conditions. If the non-competition clause is excessive, the judge may restrict it in terms of its scope or duration, or the judge may even completely remove the non-competition clause. According to the Article 446 of the Turkish Code of Obligations, the employee who violates the non-competition obligation, is responsible for all the damages employer has incurred.

Additionally, if an employee starts to work for a competitor after his/her dismissal, this may also be regarded as an unfair competition as per Article 54 of the Turkish Commercial Code, especially if there is any breach of non-solicitation obligations, which should in any case be assessed based on the specific circumstances of each case. In such a scenario, the former employer may file a lawsuit against the competitor or the employee and demand compensation (if any) and the removal of such a breach. The former employer would be under the obligation to prove any kind of breach.

20. Can an employer require a worker to keep information relating to the employer confidential after the termination of employment?

Similar to our explanations under Question 19, during the term of employment, the employee is under the obligation to act in accordance with the loyalty and care principles as per Article 396 of the Turkish Code of Obligations, which requires the employee to abide by confidentiality obligations even if it is not clearly stated in the employment agreement. Additionally, an employer can also require an employee to keep information pertaining to the employer confidential after the termination of employment. A more detailed explanation may be found under question number 19 above. If the aforementioned conditions are met, then it is possible to impose prohibition about keeping the confidential information of the employer.

Furthermore, in the event that the employee does not keep the information confidential, it may lead to unfair competition allegations as per Article 54 of the Turkish Commercial Code, which should be assessed based on the specific circumstances of each case. The former employer would be under the obligation to prove any kind of breach. However, as it is rather difficult to prove that the employee has in fact shared confidential information, it is advised to determine such obligation within the employment agreement and include a penalty clause.

21. Are employers obliged to provide references to new employers if these are requested? If so, what information must the reference include?

There is no legal obligation or any legal rules for employers to provide reference to their (former) employees. On the other hand, if a reference is requested without employee's knowledge or permission, its implications should be examined in terms of data privacy.

22. What, in your opinion, are the most common difficulties faced by employers in your jurisdiction when terminating employment and how do you consider employers can mitigate these?

In Turkey, employees are assumed to be in a weaker position in lawsuits, when compared to employers. Therefore, courts are generally inclined to interpret the facts in favour of the employees. Employers should duly pay their employees' rights, make all their payments through the bank, record all benefits provided to employees, and obtain signatures from employees regarding their pay slips, annual leave requests etc.

In light of our explanations above, during termination procedures (especially concerning terminations with a valid reason) the events and the process' must be carefully evaluated, legal requirements of the termination procedures and principles must be reviewed, and the termination process must be planned and executed accordingly.

23. Are any legal changes planned that are likely to impact the way employers in your jurisdiction approach termination of employment? If so, please describe what impact you foresee from such changes and how employers can prepare for them?

Currently a draft bill of law for the Retirement Age Law continues to be discussed in the Grand National Assembly of Turkey ("Assembly"). When the bill of law is examined, it is seen that;

- It consists of 4 articles, 2 of them is fundamental.
- According to the provisions of the relevant draft legislation, if they [(i) those who started to work within the scope of invalidity, old-age and survivors insurance before 08.09.1999 (inclusive) and (ii) those who started to work within the scope of invalidity, old-age and survivors insurance after 09.09.1999 (inclusive) and with the borrowings they made in accordance with the provisions of the relevant legislation brought back the insurance start date to before 08.09.1999 (inclusive)] complete the number of days of insurance payment and/or the number of working period of insurance, they will have the right to retire regardless of their age.
- If they continue to work at the same workplace subject to social security support, a five-point insurance premium discount will be provided to these employers with the support to be covered by the Treasury to reduce the cost of insurance premiums.

If the employee who is entitled to retirement voluntarily resigns, according to the Article 14 of the former Employment Law numbered 1475, the employer must pay the severance pay. In addition, if the employee has receivables such as remaining annual leaves, overtimes, bonuses etc., they must also be paid. If the employee terminates the employment agreement due to retirement, such employee shall not have the right to demand notice payment.

Furthermore, currently, employees who are retired, may continue working even after retirement. On the other hand, even if the employee is to continue working after retirement, the employment agreement must firstly be terminated due to retirement, and severance payment and other employment receivables must be paid

immediately at the date of termination.

As a conclusion, the status of the draft bill of law is that it continues to be discussed in the commission. It was expected that it will become law in February. However, due to the earthquake which occurred in Turkey on 06.02.2023, the activities of the Assembly were suspended, and this break was extended until February 28. Therefore, for the time being, no official information has been shared yet about the status of the draft bill of law. Consequently, the draft can change until it becomes law.

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